

27 April 1961

**MEMORANDUM FOR: Assistant Director for Basic Intelligence**

**VIA : Deputy Director (Intelligence)**

**SUBJECT : Briefings for the Kilday Committee**

Sherman Kent has made the following helpful suggestion for your benefit in preparing your briefing.

"Basic Intelligence. Again some history. Remember that after the war had been going a year or so there were probably more than a half dozen major basic intelligence enterprises. For example, there were the Navy's Field Monographs, the Army's Strategic Surveys, certain Air Force publications, and the big OSS (R & A Branch) Topographic Intelligence Studies. At the end of the war, and even before the establishment of the Central Intelligence Group, horse sense indicated that there should be a pooling of effort. Accordingly, the JANIS (Joint Army-Navy Intelligence Studies) were established. The NIS is the successor institution. The point is -- and it should be made with a sledge hammer -- that if you don't spend a lot of money on a single intelligence encyclopedia like the NIS, you will spend much more money on the half dozen departmental models which will spontaneously spring into being."

**SIGNED**

**Lyman B. Kirkpatrick  
Inspector General**

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*See NIS Program facing*

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